

INCUMBENCY CERTIFICATE

I, the undersigned [position in company] of [name of company], a [type of company and state of formation], do hereby certify that:

1. This certificate is being delivered in connection with [company]'s submission of a application for an award from the McDermott Pre-Seed Fund Program.

2. The person listed below is an authorized signatory and agent of [company] for purposes of submitting the application to The Texas Technology Development Center; and the signature appearing opposite such person's name is the true and correct signature of said representative:

Name
Title
Entity

3. The above named individual is authorized to execute on behalf of [company] all agreements and other instruments and amendments thereto in connection with the application.

IN WITNESS WHEREOF, the undersigned has affixed his/her signature as of this _____ day of _____, 20__.

Name: _____
Title: _____